

# Representation Learning in Hierarchical Collaboration Networks for Team Performance Prediction

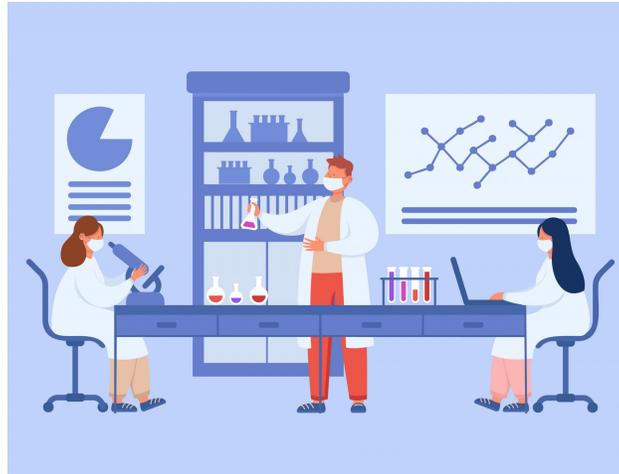
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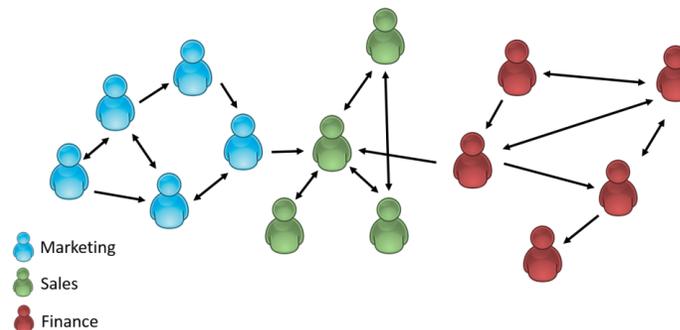
# What is Collaboration?

- Important component of teamwork
- Can boost work productivity and improve team performance by putting together individuals' disciplines, expertise, and background
- Example
  - Academic collaboration
  - Business collaboration
  - Sports collaboration



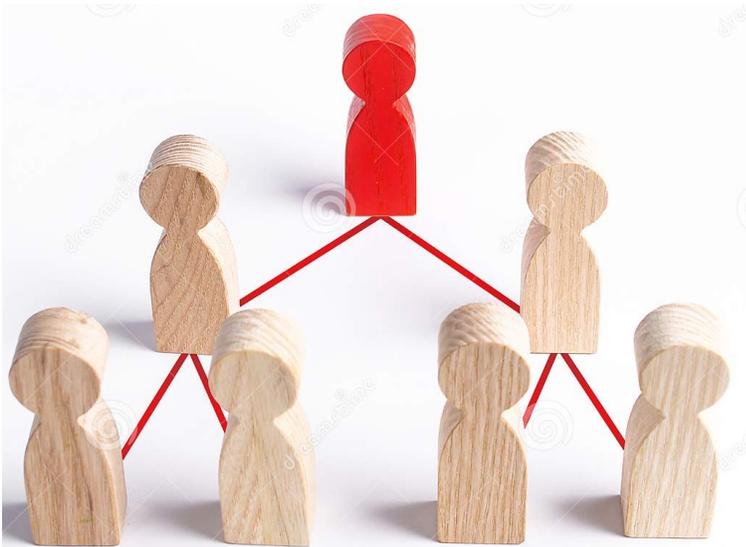
# Team Performance Prediction in Collaboration Networks

- Understanding collaboration patterns associated with team performance helps decision-making
  - Example: Sports team lineup decision, hire for a project team
- View collaborations from the network perspective
- Existing studies that predict team performance on collaboration networks
  - Use average structural centrality of team members as features
  - Use dynamics of historical team performance as features
- Limitations of existing works
  - Manual feature engineering is required to represent the whole team
  - Individual team members are treated as equally important



# Our Work

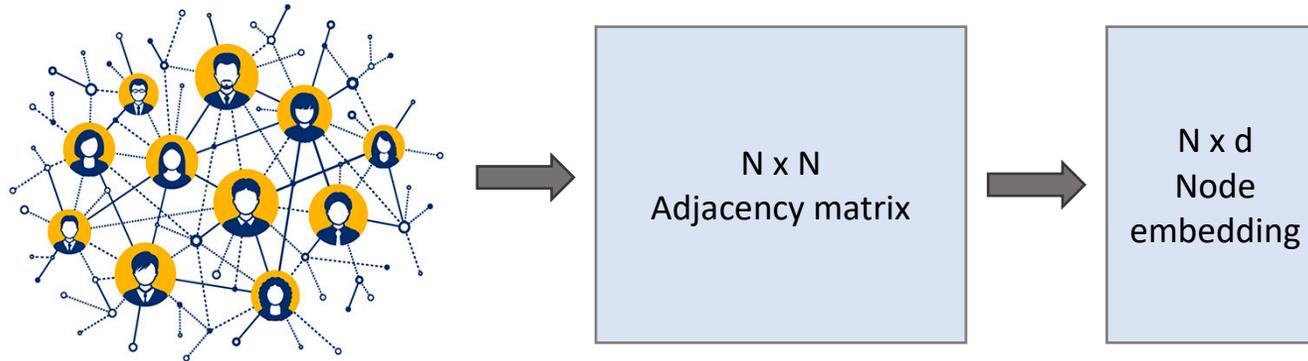
- Contributions:
  - Captures hierarchical relationships among team members
  - Preserve team members' characteristics and collaboration structures in a team
  - Predict future team performance
- Adopted network embedding to learn representations of teams



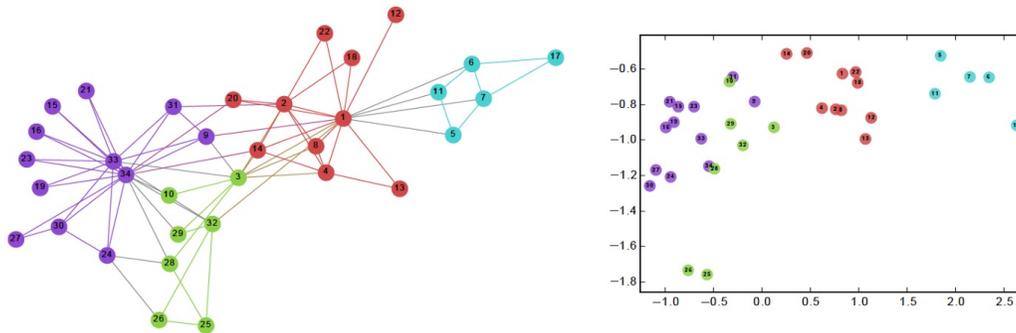
<https://www.dreamstime.com/hierarchical-system-company-organization-leadership-teamwork-feedback-team-cooperation-collaboration-image159601780>

# What is Network Embedding?

- Network embedding is representing a network as vector representations



- Node embeddings preserve nodes' structural property in a network

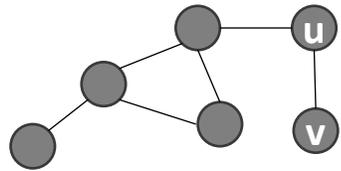


# What is Network Embedding?

- Two approaches of node embeddings

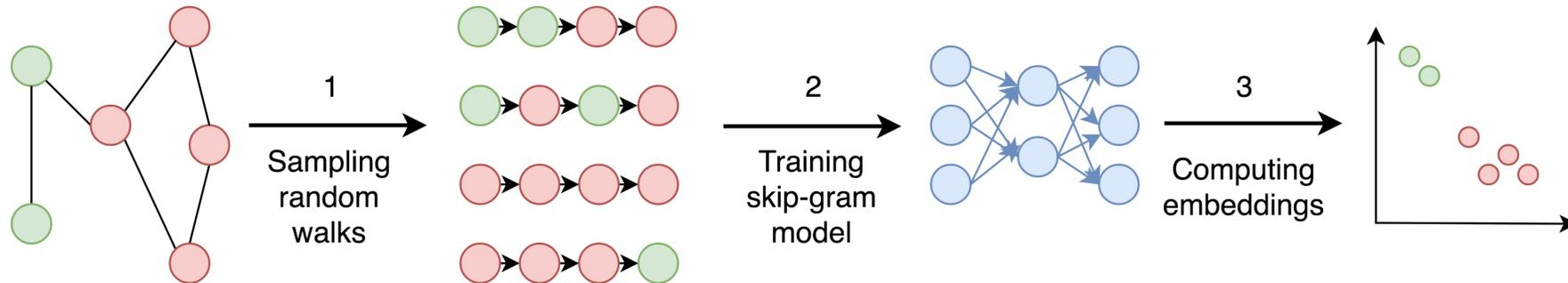
- Unsupervised embedding approach

- Preserve the latent information of nodes (node closeness, node attribute similarity, etc.)



Objective function: Maximize similarity( $u, v$ )

- DeepWalk (Perozzi et al., 2014)



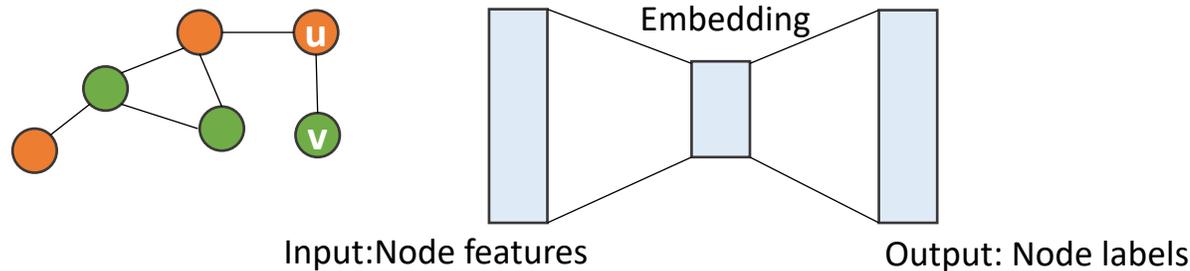
Perozzi, B., Al-Rfou, R., & Skiena, S. (2014, August). Deepwalk: Online learning of social representations. In *Proceedings of the 20th ACM SIGKDD international conference on Knowledge discovery and data mining* (pp. 701-710).

# What is Network Embedding?

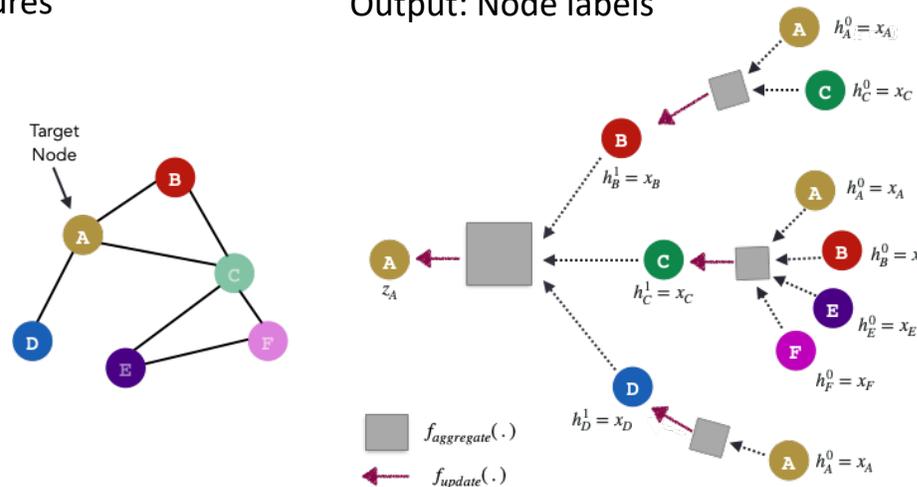
- Two approaches of node embeddings

- Supervised embedding approach

- Node labels guide the training, such that model learns similar representations for similar nodes
    - Deep learning architectures are applied (CNN, attention mechanism, etc.)



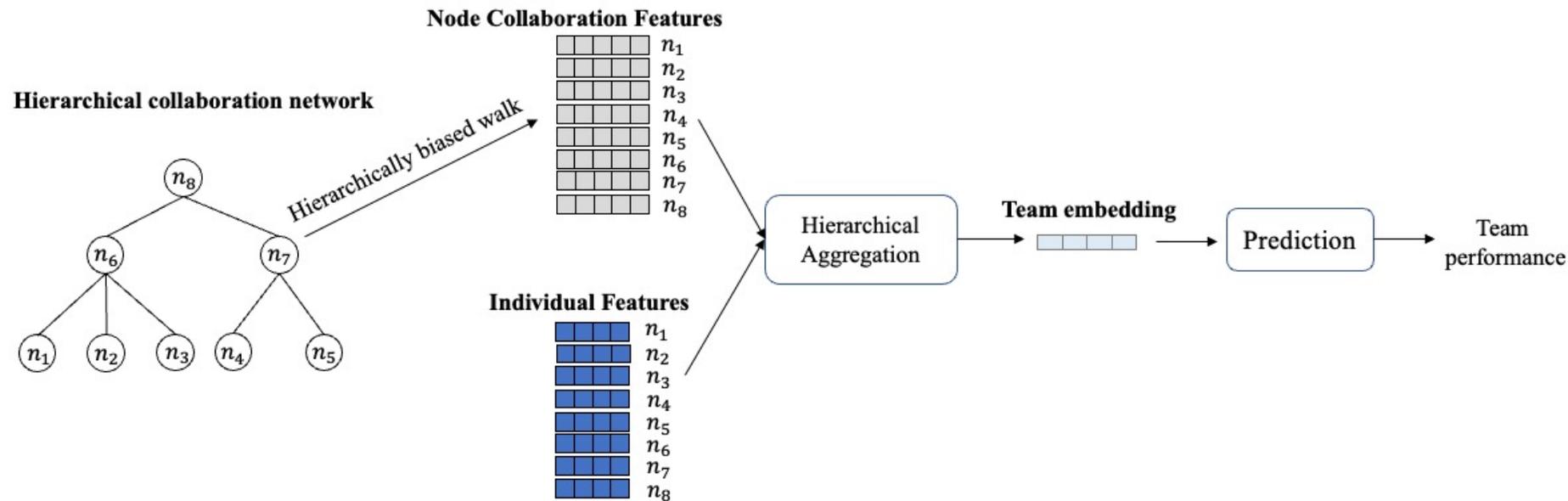
- GraphSAGE (Hamilton et al., 2017)



Hamilton, W. L., Ying, R., & Leskovec, J. (2017, December). Inductive representation learning on large graphs. In *Proceedings of the 31st International Conference on Neural Information Processing Systems* (pp. 1025-1035).

# Overview of model

- 1) Construct a hierarchical collaboration network based on the hierarchical relationship among team members
- 2) Generate node features of the hierarchical collaboration network
- 3) Aggregate node features in the same team in a hierarchical way and use an end-to-end learning architecture to learn team representations
- 4) Predict team performance using the team embedding



# Hierarchical Collaboration Networks

- Nodes: individual team members (e.g., scholars, sports players)
- Three types of edges: hierarchical collaboration relationship
  - Supervision edges: from a member at a higher level to another member directly under

EX)



- Reporting edges: opposite of supervision edges

EX)



- Peer edges: colleagues working for the same supervisor (no direction)

EX)



# Node Feature Construction

## (1) Individual features

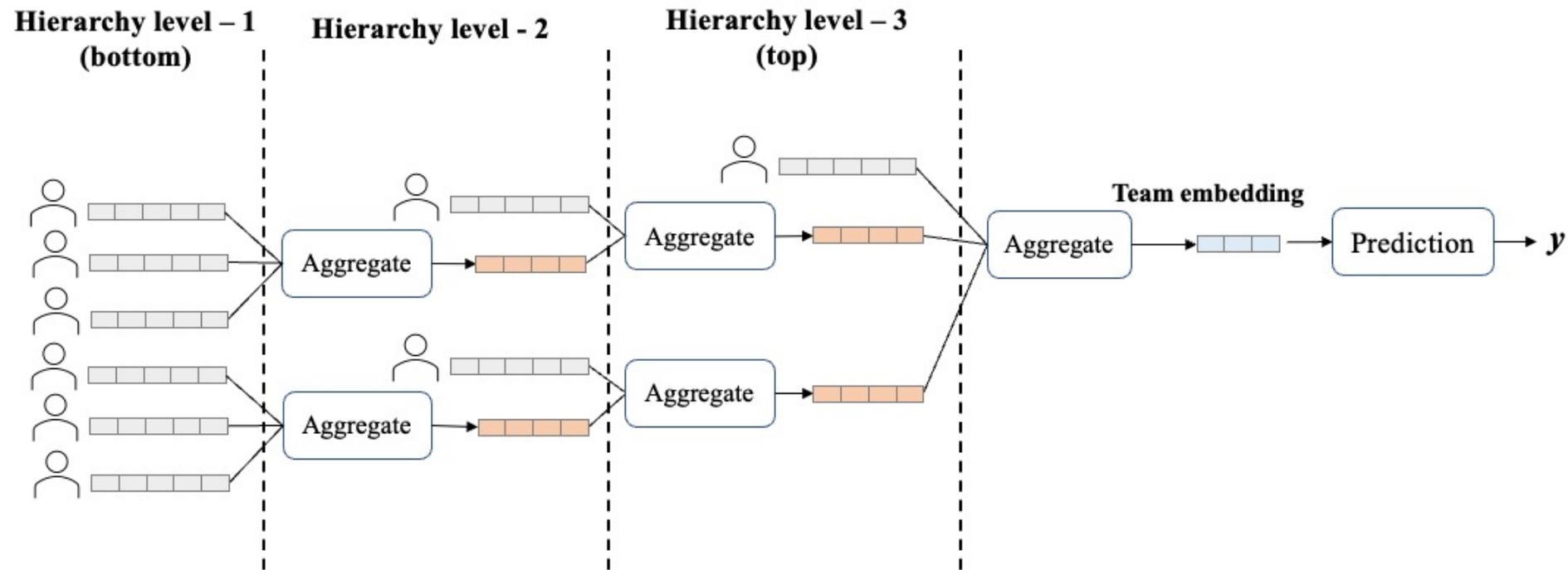
- Expertise, skills, or previous performance

## (2) Collaboration features

- Historical collaboration from team members' previous experience
- Learned by varying DeepWalk approach
- Random walk is biased to give different probabilities for traversing supervision, reporting, and peer ties

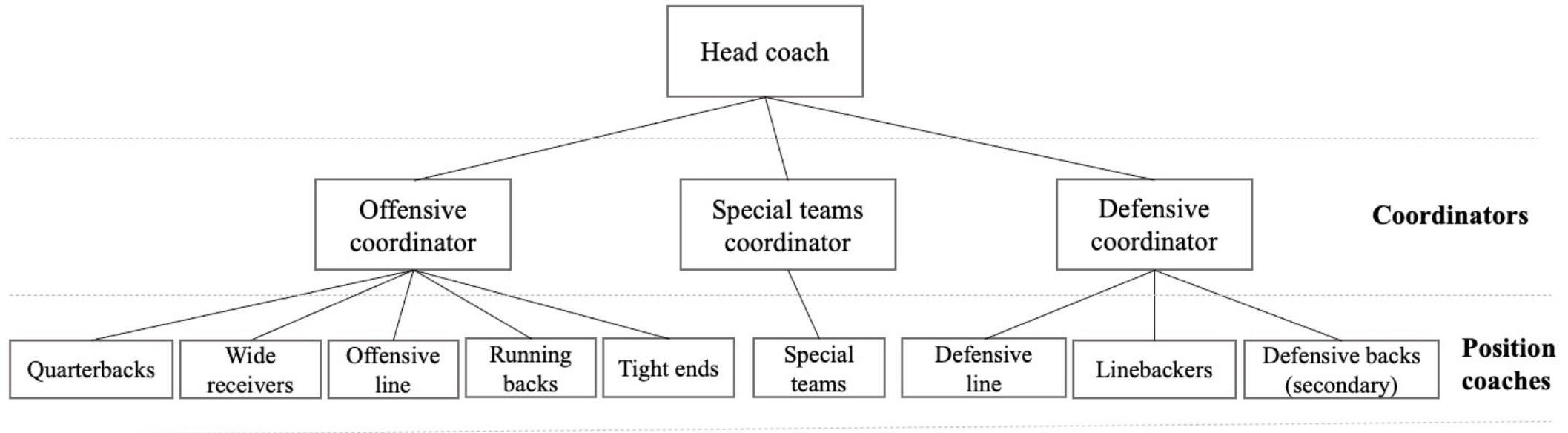
# Hierarchical Node Feature Aggregation

- Team embedding is learned by aggregating team members' node features
- Hierarchically aggregate node features in a bottom-up fashion
- Aggregation in each level might be mean, fully-connected layers, or attention mechanism



# Experiments - Data

- National Football League (NFL) coach collaboration between 2002 and 2019
- Three levels of hierarchical command structure



# Experiments – Design

- Prediction outcome:
  - team failure in each season (failed to win 50% of regular season games / head coach fired)
- Dataset split
  - Training: 2002-2015 (14 years)
  - Validation: 2016-2017 (2 years)
  - Test: 2018-2019 (2 years)
- Experimented on three feature sets
  - Feature set 1: Individual features
  - Feature set 2: Individual features + Collaboration features (non-hierarchical DeepWalk)
  - Feature set 3: Individual features + Collaboration features (hierarchical walk)
- Baseline model: non-hierarchical aggregation of coaches

# Results

- Evaluated with AUC metric of prediction performance
- Using hierarchical collaboration features as node features performs the best
- Hierarchical aggregation for team embedding performs the best

	Non-hierarchical aggregation	Hierarchical aggregation
Feature set 1	0.572	0.631
Feature set 2 (DeepWalk)	0.585	0.597
Feature set 3 (Hierarchical walk)	0.600	<b>0.653</b>

# Summary

- This work proposed a graph representation learning model designed for teams with hierarchical structures
- Two contributions:
  - Leveraged hierarchically biased walk for learning previous hierarchical collaboration patterns
  - Used end-to-end team embedding model that aggregates node features in a hierarchical way
- Future works:
  - Use data from another domain for generalizability
  - Robustness check
  - Give edge weights to hierarchical collaboration networks for considering recency and frequency of ties